2012 Corporate Responsibility Report

Executive Summary

At Intel, we believe that corporate responsibility is simply good business. Doing the right things the right way creates value for Intel and strengthens our position as a global technology and business leader. Deeply embedding corporate responsibility and a commitment to ethical behavior in all that we do helps us mitigate risk, reduce costs, protect our brand value, and develop new market opportunities.

We believe that technology will continue to play a fundamental role in addressing the world's toughest environmental and social challenges—from energy and water conservation and management to healthcare and education for all. Intel has an ambitious vision: Create and extend computing technology to connect and enrich the life of every person on Earth. One of our strategic objectives, in particular, supports this vision: "Care for our people, care for the planet, and inspire the next generation."

To view or download the complete Intel 2012 Corporate Responsibility Report, visit
www.intel.com/go/responsibility

Care for our people. Intel's success relies on our employees' ability to create and innovate—in technology, in business, and in their communities. We invest significant resources in employee training and development, great-place-to-work and diversity initiatives, and programs that empower employees to volunteer with local schools and nonprofit organizations. For example, through our Intel Involved program, our employees have donated more than 5 million hours of volunteer service around the world over the past five years. We measure our progress each year by soliciting employee feedback through our annual Organizational Health Survey; in our 2012 survey, 88% of employees reported that they are proud to work for Intel, up from 87% in 2011.

Care for the planet. We are committed to environmental leadership in our own operations, in our products, and across our supply chain. Since 2008, Intel has been the largest voluntary purchaser of "green" power in the U.S., according to the U.S. Environmental Protection Agency. Our investments in energy conservation from 2008 through 2012 have saved more than 1.2 billion kilowatt-hours of energy, equivalent to removing 126,000 U.S. homes from the electric grid. We estimate that energy-efficient Intel® technology will enable the billion PCs installed between 2007 and 2014 to consume half the energy and deliver 17 times the compute capacity of the first billion PCs and servers installed worldwide (between 1980 and 2007). We have also invested resources to improve the accountability and transparency of our suppliers, and have formally integrated environmental metrics in the scorecards we use in our supplier management and supplier recognition programs.

Inspire the next generation. We believe that success in today's innovation economy depends on access to technology and quality education. Intel and the Intel Foundation invest approximately $100 million annually in education programs around the world—from technology training for teachers to premier science fairs for students. In 2012, we helped launch the Stay With It™ campaign to help connect engineering students with each other and with experienced engineers, role models, and influencers, and encourage them to stay with engineering as their field of study. We also partnered on the launch of the "Girl Rising" film and 10x10 social action campaign, which highlights the importance of investing in the education of girls and women to advance economic opportunity.

We strive for continuous improvement in our own business, and collaborate with other organizations to advance best practices in corporate responsibility worldwide. As a United Nations Global Compact LEAD member, we are committed to transparency in reporting about our corporate responsibility performance and actions. We welcome your feedback on this report, prepared in accordance with the Global Reporting Initiative* G3.1 Sustainability Reporting Guidelines.

I will retire in May 2013 after almost 40 years at the company. I am proud of the progress we have made in corporate responsibility during the eight years I have served as CEO. It has been an honor to work with the employees of Intel, who every day move technology forward, empower people, and transform our world in ways we had never imagined. I have no doubt that their innovations and actions will continue to improve lives while sustaining our business—and the planet—in the years to come.

Paul S. Otellini

Paul S. Otellini
President and Chief Executive Officer
Intel Corporation

Integrated Value Approach

In 2012, we convened our first Supplier Sustainability Leadership Summit in China to discuss opportunities for improving performance on environmental, social, and governance metrics.

Dow Jones Sustainability Indexes

Intel has been named to the Dow Jones Sustainability Indexes for 14 consecutive years, in recognition of our leadership in corporate responsibility.

To drive strategic alignment with our corporate responsibility objectives, Intel links a portion of all employees' compensation to environmental metrics.

We strive to create a better future for people everywhere through our actions and the application of our energy-efficient products and technology. We have embedded corporate responsibility into Intel's vision, strategy, management systems, and long-term goals. This integrated approach creates value for Intel as well as our stockholders, customers, and society.

Cultivating an Ethical Culture.

Intel has a longstanding commitment to investing in systems to cultivate a culture of strong business ethics and accountability. In recognition of our efforts, in 2012 Intel was named to Ethisphere's list of the "World's Most Ethical Companies." All employees receive regular training on the Intel Code of Conduct, which directs employees to consider both short- and long-term impacts on the environment and the community when making business decisions, and to report potential ethical issues as soon as they arise.

Linking Compensation.

Since 2008, we have linked a portion of every employee's variable compensation—from front-line employees to our CEO—to the achievement of environmental sustainability metrics. We believe that this practice helps reinforce for our entire workforce the strategic importance that we place on achieving our environmental objectives. The 2012 metrics focused on carbon emission reductions in our operations and energy-efficiency goals for new products, while the 2013 metrics focus on solid waste recycling in our operations.

Commitment to Transparency.

We work to maintain relationships built on trust through open and direct communication with internal and external stakeholders. Our Explore Intel web sites, for example, provide real-time disclosure and contact information for the communities surrounding Intel campuses in five countries. We also work to promote transparency in our supply chain; in 2012, we requested that our top 75 suppliers publish Global Reporting Initiative (GRI)-based sustainability reports by the end of 2013.

Shared Value.

We have long defined corporate responsibility as a management approach that creates "shared value"—that is, we work to leverage Intel's assets to address social and environmental issues while also creating business value and increasing our competitiveness. In 2012, Intel joined the new Shared Value Initiative launched by Harvard Business School professor Michael Porter and the nonprofit consulting firm FSG to advance the development of the shared value concept. We helped develop a white paper that provides companies with a step-by-step process and pragmatic approaches to the measurement and implementation of shared value strategies.
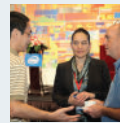
Supply Chain Responsibility.

Intel ranked number 7 on the "2012 Gartner Supply Chain Top 25" list, which recognizes excellence in supply chain management. We set clear expectations, provide tools and training to help suppliers measure and improve their social and environmental performance, and share our best practices across the industry. Audits and assessments enable us to identify issues and provide appropriate education and system-level solutions. In 2012, we continued to lead the industry in addressing the issue of "conflict minerals" in the electronics supply chain. In 2012, we achieved our goal to manufacture a microprocessor that has been verified as "conflict-free" for the metal tantalum.

Caring for Our People

In 2012, Intel was once again named to Fortune magazine's annual "100 Best Companies to Work For" list.

84%

The percentage of employees who would recommend Intel as a "great place to work" on our annual Organizational Health Survey has increased from 73% to 84% over the past five years.

Close to half of our employees volunteered in 2012, for a combined total of more than 1.2 million hours in their communities.

Intel's success rests on our employees' talents and ongoing passion for innovation. To keep Intel at the forefront of innovation, we invest in building a strong engineering pipeline, recruiting top talent, and offering career development and work/life programs that make Intel an employer of choice.

Career Development. In 2012, Intel invested approximately $299 million on employee training and development, including instructor-led and e-learning courses, and tuition reimbursement for employees who are completing job-related degree programs or coursework. Our internal Intel University courses cover a broad range of topics, such as leadership development, project management, problem-solving, effective decision-making, cross-cultural training, and technical subjects. We maintain a culture of open and honest communication, and encourage employees to connect with managers, senior leaders, and one another through Open Forums, quarterly events, mentoring and coaching relationships, employee groups, and online and social media channels, and to expand their skills through rotational or temporary assignments. Each year, thousands of employees gain valuable experience by covering for employees who are taking part in our eight-week paid sabbatical program.

Advancing Diversity. Diversity is an integral part of our competitive strategy and vision. The wide range of perspectives that we gain by hiring from a diverse, global labor pool gives us a better understanding of the needs of our customers, suppliers, and communities. We were recognized for our diversity practices by multiple organizations in 2012, including being named to Working Mother magazine's "100 Best Companies" list and Diversity Employer magazine's "Top 100 Diversity Employers" list.

Health, Wellness, and Safety. We have created a portfolio of health benefit and wellness programs designed to encourage employees to evaluate, improve, and maintain their health and the health of their families. In 2012, close to half of our workforce participated in our Health for Life Wellness Check, which provides cholesterol and glucose testing, blood pressure and body mass index measurements, a health risk assessment, and wellness coaching. On-site fitness centers, and weight management, stress management, and other wellness programs are available at Intel locations around the world. We ended 2012 with an Occupational Safety and Health Administration (OSHA) recordable rate of 0.58, which is two times better than the U.S. semiconductor industry average.

Promoting Volunteerism. Through the Intel Involved program, in 2012 our employees donated 1.2 million hours of service to more than 5,400 schools and nonprofit organizations in 42 countries. On a 2012 survey, 62% of our employees who volunteer reported that volunteerism was a "core component" of their overall job satisfaction, and 46% reported that volunteering helped them build new subject matter knowledge. Through the Intel Involved Matching Grant Program, the Intel Foundation donated more than $9.9 million in 2012 to schools and nonprofit organizations where employees volunteered. Over the past four years, employee teams participating in the Intel Education Service Corps have traveled to schools, orphanages, and other locations in 16 developing countries to help install Intel®-powered classmate PCs and provide digital literacy training benefitting more than 67,000 students.
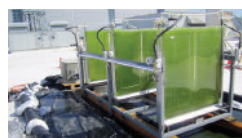
Caring for the Planet

Intel has been the largest voluntary purchaser of "green" power in the U.S. since 2008, according to the U.S. Environmental Protection Agency.

#7

Intel was ranked number 7 on Newsweek's 2012 list of the top "Greenest Companies in America."

Our Sustainability in Action Grant Program provides funding for employees' innovative environmental projects.

We incorporate environmental performance goals throughout our operations, seeking continuous improvement in energy efficiency, emissions reductions, resource conservation, and other areas. We also focus on improving the energy-efficient performance of our products and collaborate with others to develop innovative ways to apply technology to address long-term sustainability challenges.

Renewable Energy. For five consecutive years, Intel has been the largest voluntary purchaser of "green" power in the U.S., according to the U.S. Environmental Protection Agency (EPA). We have announced that we will increase our 2013 purchase of green power to nearly 3.1 billion kilowatt-hours (kWh), equivalent to 100% of our projected U.S. electricity use for the year. Between 2009 and April 2013, we also partnered with third parties to complete 18 solar electric installations on nine Intel campuses in the U.S., Israel, and Vietnam—collectively generating more than 10 million kWh of energy per year. The renewable energy credits generated by these installations are often transferred to local utilities to support their regulatory obligations and programs. Intel's renewable energy efforts are intended to provide leadership and help spur market demand to make renewables less expensive and more accessible over the long term.

Employee Engagement. In 2012, through our Sustainability in Action Grant Program, nine teams of employees received grants to help implement their innovative environmental projects at Intel and in our local communities. Projects included planting a vegetable garden at a children's home in Singapore, developing a water purification system in rural India, organizing a sustainability speaker series for employees in Costa Rica and the U.S., and piloting composting strategies for food waste in Massachusetts. Twelve employee teams also won Intel Environmental Excellence Awards (EEAs) for projects such as reducing the amount of water in the equipment that cools Intel factories worldwide and educating the local community in Ireland about energy conservation.

In addition to environmental benefits, the winning 2012 EEA projects generated more than $40 million in estimated cost savings, bringing the total estimated savings generated by EEA projects to more than $200 million over the past three years.

Energy-Efficient Products. We strive to minimize the environmental impact of our products at all phases in their life cycle: development, production, use, and ultimate disposal. In 2012, we increased shipments of processors with Intel's breakthrough 3-D Tri-Gate transistors. The new transistors enable chips to operate at lower voltage with lower leakage, providing significantly improved performance and energy efficiency compared to previous generations of transistors. Our 22nm 3-D transistor technology enables up to a 37% increase in performance at low voltage compared to Intel's 32nm planar transistors. Alternatively, the new transistors consume less than half the power of 2-D transistors on 32nm chips operating with similar performance.

Technology for the Environment. Intel continues to explore opportunities to apply technology to address sustainability challenges in areas such as energy production, transportation, and the management of natural resources. The Intel Energy and Sustainability Lab (Intel ESL), based in Ireland, drives our research in the use of information technology to enable a high-tech, low-carbon economy. In 2012, Intel ESL launched a collaboration with two London universities aimed at applying computing technologies to advance the social, economic, and environmental wellbeing of cities.

Inspiring the Next Generation

Intel has over 200 programs in more than 70 countries that are transforming education for millions of students.

Intel is a strategic partner for 10x10, a social action campaign aimed at reaching global audiences and inspiring individuals to take action to educate girls.

>1.9M

More than 1.9 million people in underserved communities have acquired technology literacy, problem-solving, and entrepreneurship skills through the Intel® Learn Program.

Intel's success depends on the availability of skilled workers, a strong technology ecosystem, and knowledgeable customers. We believe that education and innovation are crucial to driving economic growth. In turn, the health of local economies—including those where our employees live and work—depends on expanding access to technology and a quality education.

Education Transformation. Intel's model of education transformation combines advocacy for policy reform and strong curriculum standards, sustained professional development, information and communications technology (ICT), and support for research and evaluation. A key component of our education work is the Intel® Teach Program, through which millions of teachers in over 70 countries have learned how to effectively integrate technology and hands-on projects into their classrooms. In many parts of the world, Intel Teach is now the primary ICT training program for educators.

Inspiring Young Innovators. Research shows that science competitions are catalysts for improving education, and that students involved in research are more likely to pursue advanced degrees and careers in science, technology, engineering, and mathematics. Through the annual Intel Science Talent Search (Intel STS) and Intel International Science and Engineering Fair (Intel ISEF)—both programs of Society for Science & the Public—more than 7 million pre-college students from around the world competed for millions of dollars in awards and scholarships in 2012 while gaining valuable research skills. Top winners in the 2012 competitions, 15-year-old Jack Andraka of Maryland and 17-year-old Nithin Tumma of Michigan, completed original research projects related to diagnosing and treating cancer.

Supporting Social Entrepreneurs. At the annual Intel Global Challenge, winners of regional competitions come together to share their plans for turning their technology ideas into business opportunities. The Intel Foundation provides cash prizes for teams with ideas that have the potential to positively impact lives. A team from India won top honors in 2012 for developing a stove that burns wood and other bio-fuels cleanly and efficiently, allowing users to reduce fuel costs and reduce emissions of harmful pollutants. In 2012, the Intel Foundation teamed with Ashoka, an organization dedicated to supporting social entrepreneurs, to launch the She Will Innovate competition and to sponsor four new Ashoka Fellows who are solving social challenges through the use of technology.

Empowering Girls and Women. Intel is engaged in multiple initiatives that address the need for increased investment in education and technology access for girls and women to advance economic opportunity. Intel is proud to be a strategic partner of 10x10, a social action campaign focused on improving girls' access to education. The center of the campaign is "Girl Rising," a feature-length film released in March 2013 that tells the stories of extraordinary girls from around the world and showcases the power of education to change lives. In early 2013, Intel collaborated on the groundbreaking "Women and the Web" report, which revealed an enormous Internet gender gap in the developing world and described the economic and social benefits of expanding Internet access for women. To address this gap, Intel has deployed the Intel® Learn Easy Steps course to teach digital literacy skills to underserved women in countries such as Kenya and the Philippines.

Global Reach, Local Impact

In 2012, Intel continued to work toward our vision of connecting and enriching the lives of people around the world through technology. For more examples of impact, read the complete Intel 2012 Corporate Responsibility Report at **www.intel.com/go/responsibility**.
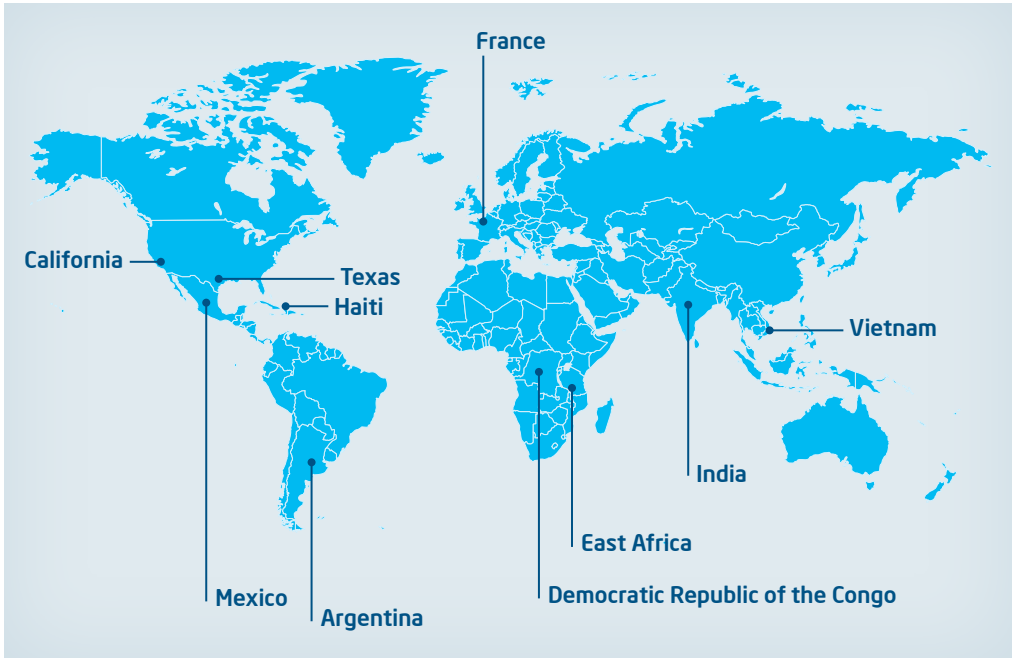
East Africa. Intel partnered with Catholic Relief Services on the 4.5-year Great Lakes Cassava Initiative (GLCI), which aimed to stop the spread of diseases that were destroying vital cassava crops. Intel helped design and support a rugged PC-based platform that field agents used to train farmers and track the diseases. When GLCI ended successfully in May 2012, food security and income had been restored for more than 1.3 million farm families.

France. A team of Intel employees helped local universities and eco-builders create a "smart home" for Earth Day. Features included glass panels that could be controlled with a smartphone.

India. After completing Intel Teach training, a teacher in rural India embraced project-based learning and inspired her students to transform their local community. Her students' varied projects have helped reduce child labor, cut tobacco use, improve waste management, increase water conservation, and enable children with disabilities to be mainstreamed into local schools.

Mexico. Net Medical uses Intel technology to connect healthcare providers with patients in remote areas. Plug-in peripheral medical devices enable doctors to perform exams, diagnose, and develop treatment plans in real time—without being in the same room, or even the same state, as the patient.

Vietnam. Intel Education Service Corps volunteers have traveled to Vietnam multiple times to work with Orphan Impact, an organization that operates after-school programs for more than a dozen orphanages. The teams have installed Intel-based classmate PCs and taught teachers how to use them to promote collaboration skills among children.

Haiti. Following the devastating 2010 earthquake, Intel, our employees, and the Intel Foundation provided cash for immediate relief efforts, along with laptops to help workers organize rescue efforts. Long-term relief efforts continue, with an emphasis on providing digital literacy and self-sufficiency skills training, and working to improve science and math education.

Texas. Intel is working with Pecan Street Inc. to test technology that can help consumers make better choices about energy use in their homes. The pilot project, which involves electric cars and hundreds of homes, schools, and businesses, aims to reveal which appliances and devices are most efficient and where home-based energy products can best be used.

California. A team of employees used an Intel Sustainability in Action grant to raise awareness about honeybee colony collapse disorder and its implications for the broader economy. In addition to installing bee boxes at the Intel Folsom campus, the team organized a beekeeping class for employees.

Argentina. Two young girls from a remote village created an Intel ISEF project to educate their community about the economic and environmental benefits of a type of tree that was being cut down for firewood. As a result, the local government moved to preserve a local forest.

Democratic Republic of the Congo (DRC). In addition to actions addressing conflict minerals in our supply chain, we support initiatives that enable responsible in-region minerals trade from the DRC through our participation in the Solutions for Hope pilot to source conflict-free tantalum.

Selected 2012 Awards and Recognitions

Third-party recognition gives us valuable feedback on our programs and practices, and helps drive continuous improvement over time. Below is a selection from more than 60 corporate responsibility awards and recognitions that Intel received in 2012.

Dow Jones Sustainability Indexes. North America and World indexes (14th year)

Corporate Knights. 2012 Global 100 Most Sustainable Corporations in the World (7th year)

Ethisphere Institute. 2012 World's Most Ethical Companies

Fortune Magazine. World's Most Admired Companies (1st in our industry), Blue Ribbon Companies, and 100 Best Companies to Work For 2012

FTSE Group. "Highly Commended" recognition in Sir Mervyn Pedelty Awards; FTSE4Good Index (12th year) (global)

Corporate Responsibility Magazine. 100 Best Corporate Citizens (13th year) (U.S.)

Newsweek. 2012 Top 500 Green Companies in America (7th overall)

U.S. EPA. Climate Leadership Award and Sustained Excellence in Green Power Award

Great Place to Work Institute. 25 World's Best Multinational Workplaces

2012 Performance Summary Data

This table provides a high-level summary of our key economic, environmental, and social indicators. For detailed information on these and other indicators, as well as our normalized production figures for Intel's environmental data, see our complete Corporate Responsibility Report at **www.intel.com/go/responsibility**.

Key Indicators					
Financial Results and Economic Impact	**2012**	**2011**	**2010**	**2009**	**2008**
Net revenue (dollars in billions)	$53.3	$54.0	$43.6	$35.1	$37.6
Net income (dollars in billions)	$11.0	$12.9	$11.5	$4.4	$5.3
Provision for taxes (dollars in billions)	$3.9	$4.8	$4.6	$1.3	$2.4
Research and development spending (dollars in billions)	$10.1	$8.4	$6.6	$5.7	$5.7
Capital investments (dollars in billions)	$11.0	$10.8	$5.2	$4.5	$5.2
Customer survey "Delighted" score	92%	93%	91%	86%	87%
Caring for the Planet					
Greenhouse gas emissions (million metric tons of CO_2 equivalent)[1]	1.85	2.01	2.39	2.45	2.85
Energy use (billion kWh—includes electricity, gas, and diesel)	5.5	5.3	5.2	5.1	5.6
Total water withdrawn (billions of gallons)	9.0	8.3	8.2	7.9	7.7
Chemical waste generated (thousand tons) / % chemical waste recycled	47.3 / 75%	35.3 / 81%	31.3 / 75%	24.7 / 71%	28.5 / 84%
Solid waste generated (thousand tons)[2] / % solid waste recycled	137.1[2] / 88%	70.4 / 85%	46.9 / 84%	42.7 / 79%	80.5 / 88%
Caring for Our People					
Employees at year end	105,000	100,100	82,500	79,800	83,900
Women in global workforce	26%	26%	28%	28%	29%
Women on our Board at year end	20%	27%	30%	27%	36%
Investments in training (dollars in millions)	$299	$299	$254	$267	$314
Safety—recordable rate[3] / days away case rate[3]	0.58 / 0.12	0.66 / 0.12	0.59 / 0.11	0.49 / 0.11	0.45 / 0.11
Organizational Health Survey scores— "Proud to work for Intel"	88%	87%	85%	82%	83%
Inspiring the Next Generation					
Employee volunteerism rate	47%	50%	48%	38%	54%
Worldwide charitable giving (dollars in millions)[4]	$106	$93	$126	$100	$102
Charitable giving as percentage of pre-tax net income	0.7%	0.5%	0.8%	1.8%	1.3%
Building the Supply Chain of the Future					
On-site supplier audits (third-party and Intel-led audits)	106	49	8	0	9

[1] Including renewable energy credit purchases.   [2] An estimated 47% of this total was due to construction waste related to the building of two new fabs.   [3] Rate based on 100 employees working full time for one year.   [4] Includes total giving (cash and in-kind) from Intel Corporation and the Intel Foundation.

Looking Ahead: Corporate Responsibility Goals

Setting public goals in our key corporate responsibility areas helps us drive continuous improvement and hold ourselves accountable for our performance. All goals are for 2013 unless otherwise noted.

Goals for 2013 and Beyond

Caring for the Planet

- Reduce direct greenhouse gas emissions by 10% on a per chip[1] basis by 2020 from 2010 levels.
- Achieve additional energy savings of 1.4 billion kWh from 2012 to 2015, and by the end of 2013 publish additional energy conservation targets for 2016 to 2020.
- Reduce water use per chip[1] below 2010 levels by 2020.
- Waste reduction and recycling:
  – Achieve zero chemical waste to landfill by 2020.
  – Achieve 90% solid waste recycle rate by 2020.
  – Reduce chemical waste generation by 10% on a per chip[1] basis by 2020 from 2010 levels.
- Implement enhanced "green" chemistry screening and selection process for 100% of new chemicals and gases by 2020.
- Design all new buildings to a minimum LEED* Silver certification level between 2010 and 2020.
- Increase the energy efficiency of notebook computers and data center products 25x by 2020 from 2010 levels.[2]

Caring for Our People

- Drive key improvements and hire at full availability for technical under-represented minorities and women.
- Target over 70% participation and maintain or improve scores in at least 95% of the questions on our annual Organizational Health Survey.
- Maintain our world-class safety performance by achieving a target safety recordable rate of 0.40 and improving early reporting of ergonomic-related injuries, specifically cumulative trauma disorders, with a targeted First Aid to Recordable Ratio goal of 9:1.

Inspiring the Next Generation

- Establish Intel education programs in 100 countries and grow the education market segment (including PCs, tablets, and smartphones) to 100 million units by 2014.
- Maintain at least a 40% employee volunteerism rate globally and continue to engage employees in skills-based volunteering activities.
- Provide ICT training to 1 million healthcare workers in developing countries by the end of 2015 through the Intel World Ahead 1Mx15 Health Program.
- Support a successful launch of the "Girl Rising" film and accompanying 10x10 social action campaign.

Building the Supply Chain of the Future

- Complete or review 75 on-site supplier audits to drive reduction in priority and major findings, and faster time to closure.
- Complete the rollout of the new Program to Accelerate Supplier Sustainability (PASS) to the first group of suppliers by the end of 2013.
- By the end of 2013, manufacture the world's first microprocessor fully validated as "conflict-free" across all four minerals (tantalum, tin, tungsten, and gold).
- Track the percentage of our top 75 suppliers that have published Global Reporting Initiative* (GRI)-based sustainability reports in response to our formal request for increased transparency.
- Establish a 100% green Intel ground transportation fleet by 2016.
- Include historically under-represented businesses in 100% of all eligible bidding opportunities.

Respecting Human Rights

- Conduct a targeted human rights impact assessment for our software business, strengthen grievance and remediation processes, and work with our subsidiaries to further align our human rights policies and management processes.

[1] Assuming a typical chip size of approximately 1 cm^2 (chips vary in size depending on the specific product).
[2] Data center energy efficiency is determined by server energy efficiency (as measured by SPECpower_ssj2008 or equivalent publications and using a 2010 baseline of an E56xx series processor-based server platform) as well as technology adoption that raises overall data center work output (such as virtualization technology). Notebook computer energy efficiency is determined by average battery life, battery capacity, and number of recharge cycles of volume notebook computers in that model year.
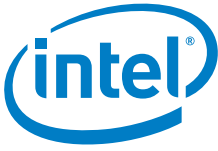
Our goal is to be the preeminent computing solutions company that powers the worldwide digital economy. Over time, the number of devices connected to the Internet and each other has grown from hundreds of millions to billions, and the variety of devices also continues to increase. The combination of the proliferation of mobile devices connected to the Internet and a build-out of the cloud infrastructure that supports these devices is driving fundamental changes in the computing industry. As a result, we are transforming our primary focus from the design and manufacture of semiconductor chips for PCs and servers to the delivery of solutions consisting of hardware and software platforms and supporting services. Our vision for the next decade is to create and extend computing technology to connect and enrich the life of every person on Earth.

To learn more about the content in this Executive Summary, visit **www.intel.com/go/responsibility** to view or download our complete 2012 Corporate Responsibility Report, prepared using the Global Reporting Initiative* G3.1 Sustainability Reporting Guidelines.

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